

**Rotterdam School of Management
Erasmus University**

**Examination Regulations 2016 – 2017
of the one year pre-experience MSc Degree Programmes**
(Premaster programmes and MiM programme included)

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Rotterdam, August 2016

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I Examination Board RSM

Tasks

The legal framework of the Examination Board is given by Dutch Law, in particular the Dutch Higher Education and Research Act (*Wet op het hoger onderwijs en wetenschappelijk onderzoek- WHW*). The Examination Board has many different tasks. Generally, the following components can be discerned:

1. A *supervisory responsibility* with regard to the final exams, examinations and tests. This responsibility is manifested in the competence of the Examination Board to:
 - a. award the diplomas;
 - b. appoint the examiners;
 - c. supervise the quality of final exams, examinations and tests;
 - d. take disciplinary action in case of fraud;
 - e. supervise the practice of the examination rules with due observance of the common legal principles like equality, legal security, legitimacy, reasonableness, fair play and so on;
 - f. be a mediator or even a defendant in case of disputes or appeals.
2. *Legislation*: the Examination Board makes Rules and Guidelines concerning the examinations, for example rules for enrolment, rules concerning order during examinations, fraud, assessment criteria, classifications (like *cum laude*). Once a year new Rules and Guidelines are drawn up.
3. *To grant exemptions* from the rules in individual cases.
4. *Advisory tasks*: three times a year the Examination Board issues an advice to every first year student concerning his success-rate. Furthermore the Examination Board advises the Dean regarding his Teaching and Examination Regulations.
5. In addition, on behalf of the Dean of the Rotterdam School of Management, the chairman of the Examination Board grants *admission statements* to the MSc-programmes.
6. *Other*, such as delegations in selection committees and the colloquium doctum committee.

Composition

The Examination Board consists of six members of the academic staff and an external member. All members are appointed by the Dean. The Examination Board collectively sets up rules and policy. The Examination Board as a whole meets once a month. Each member has his own portfolio. The Examination Board is supported by the secretary.

Members

Prof. Dr. L.C.P.M. Meijs (Chairman)
Ir. A.J. Roodink (Vice Chairman)
Dr. E.A. van der Laan
Dr. A.H.L. Slangen
Dr. B.H.E. Wempe
Dr. M.B.J. Schauten (external member)
Vacancy member

Secretary to the Examination Board

Ms. C.M. Dirks - van den Broek LL.M.	managing director/secretary
Ms. I.M. van Essen LL.M.	deputy-secretary
Mr. A. Markus MSc	deputy-secretary
Ms. A.M. Schey MScBA	deputy-secretary

Administration

Ms. D.M. Schonis	team leader
Ms. G.M. den Bakker	assistant
Ms. M.D. van der Kooij	assistant

Contact

Mandeville Building, Room T5-41
Tel. 010-4081895/88731
E-mail ec@rsm.nl

Requests and information

Information concerning examinations can be found on the website of the Examination Board: www.rsm.nl/examination-board. Please consult this site before contacting the Examination Board. You may first want to take a look in the [Frequently Asked Questions \(FAQ\) section](#) to see whether you can find an answer to your question there.

Brief general questions can be asked by e-mail to ec@rsm.nl or by phone 010 4088731/1895 during opening hours (09.00 – 12.30 hrs.).

Official requests (e.g. requesting extension of grade validity) must be submitted by the EB's webportal: <https://request-eb.rsm.nl/>.

When submitting the request, please include all relevant documentation. Be explicit in addressing the Examination Board. When a course is involved, mention the course's title, the teacher responsible, and the course's code. When a test or examination is involved, mention the course's title and code, the teacher, and the date. Once again, being explicit and clear in your request helps handling it expediently. Finally, always provide motivation as to why the request is submitted and as to why the request should be granted.

In the event that you are asked to hand in a (certified copy of a) certificate, transcript or diploma, you still have to send/show this document in its original form to the Examination Board for verification. These kind of documents will not be accepted in a digital form.

Please take into account that it may take up to 4 weeks before you receive a reply from the Examination Board.

Postal address

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Examination Board RSM,
Mandeville Building, room T5-41
PO Box 1738
3000 DR Rotterdam
The Netherlands

Visiting address

Secretariat Examination Board
Mandeville Building, room T5-41
Burgemeester Oudlaan 50
3062 PA Rotterdam

II. Legal protection: Objections and Appeals

If you disagree with a decision by a university body such as the Executive Board, the Dean, the Examination Board or an examiner, there are legal redress possibilities. You can submit an objection or lodge an appeal against this decision. Which procedure should be followed is specified by law and depends on the type of decision involved. All decisions should include an appeals clause, which refers to the appropriate legal process. Both procedures are briefly described as follows.

Appeals procedure

A student who objects to a decision of an examiner (e.g. assessments) or the Examination Board may lodge an appeal with the Examination Appeals Board (in Dutch College van Beroep voor de Examens (CBE)) of Erasmus University Rotterdam. In urgent cases, the chair of the CBE can be requested to make provisions.

Only an interested party, that is a person whose interest is directly involved in a decision, can lodge the appeal. The appeal has to be lodged within six weeks of the announcement of the disputed decision. If the appeal concerns a decision that was not made on time, it must be submitted within a reasonable period of time.

The appeal should be submitted at legal.protection@eur.nl to the attention of the CBE-EUR. For further information check http://www.eur.nl/english/essc/legal_position/objections_and_appeals/ or the Student Information Leaflet "Submitting an appeal with the Examinations Appeals Board" (available at the ESSC (Hall E-Building)).

You can also visit the website of the CBE-EUR <http://www.eur.nl/abd/jz/cbe/> (in Dutch), where you can find the CBE's rulings on various disputes.

Before the CBE-EUR deals with the appeal, there is a settlement phase, in which the Examination Board concerned attempts to settle the lawsuit amicably (= formal amicable settlement attempt).

The CBE-EUR assumes that the complainant him/herself will first have made contact with the examiner concerned or with the Examination Board, in order to try to reach agreement (=material amicable settlement attempt). Account should be taken of the fact that meanwhile the period of six weeks for lodging an appeal with the CBE-EUR continues to run. In view of this, a provisional appeal can be lodged for the interim.

If the settlement attempt fails, parties will be invited to a sitting of the Examination Appeals Board. The sitting is in Dutch. Foreign students are recommended to take an interpreter with them to the sitting.

If a student disagrees with the decision of the CBE-EUR regarding their objection, they can submit an appeal to the Higher Education Appeals Tribunal in The Hague within six weeks of the decision.

Further information

For further information check www.eur.nl/english/essc/legal_position/objections_and_appeals

Further information about the procedure can also be obtained from the Secretary of the CBE-EUR by e-mail to cbe@eur.nl.

Objections Procedure

You can submit a notice of objection against decisions by or on behalf of the Executive Board. This mainly concerns decisions on enrolment as a student, decentralised selection, termination of enrolment, payment or refund of tuition fees, financial aid and having been barred entry to the university's buildings, premises or facilities. You can also submit an appeal against the written refusal to make a decision or if a decision is not taken in a timely manner.

Of course, you do not necessarily have to start an appeal or objection procedure if you have a difference of opinion with someone. Talking to the person who took the decision is often enough to resolve the issue.

The notice of objection should be submitted at legal.protection@eur.nl. In all cases the period of objection is six weeks.

Your notice of objection will first be handled by the Advisory Committee on Objections. This Committee advises the Executive Board about your objection, after which the Executive Board reconsiders the case and makes a decision regarding your objection. Before issuing its advice, the Committee will also investigate whether an amicable settlement between parties is possible. The Executive Board shall decide on the objection no later than 10 weeks after receipt of the notice of objection.

If you disagree with the decision regarding your objection, you can submit an appeal with the Higher Education Appeals Tribunal in The Hague within six weeks of the decision.

You can find more information about this Objection Procedure on [this EUR-website](#).

III Teaching and Examination Regulations (TER) of the MSc programmes 2016 - 2017

Section 1 – General

Article 1.1 – Applicability of the regulations

1. These regulations are applicable to the curriculum and final exams, examinations and tests of the following 60 erts pre-experience Master of Science degree programmes at the Rotterdam School of Management, Erasmus University (respectively Isat code, name of the programme and abbreviation):
60644 Business Administration (*Accounting & Financial Management as well as the Master in Management programme*) (BA);
60453 Business Information Management (BIM);
60409 Finance & Investments (FI);
60456 Global Business & Sustainability (GBS);
60645 Human Resource Management (HRM);
60458 Management of Innovation (MI);
60063 Marketing Management (MM);
60457 Organisational Change & Consulting (OCC);
60093 Supply Chain Management (SCM);
60455 Strategic Entrepreneurship (SE);
60066 Strategic Management (SM).
These master's degree programmes are hereinafter referred to as the *degree programme*.
2. These regulations are as far as possible by analogy applicable to the curriculum and final exams, examinations and tests of the Hbo premaster programmes (Annex 2 A. and B.), the premaster course parts of the Master in Management programme (Annex 3) and the Finance & Investments Advanced programme (Annex 4).
3. Programme specific regulations are included in the Annex 1 (one year degree programmes), Annex 2 (premaster programmes), Annex 3 (Master in Management programme) and Annex 4 (Finance & Investments Advanced programme).

Article 1.2 – Aims of the programme

The degree programme is intended to impart scientific knowledge, skills and insight in the area of business administration in an international context in such a way that the graduate is capable of scientific and socially responsible professional practice in this area, and is qualified to take any desired advanced programme and to become, among others a scientific researcher.

Article 1.3 – Definitions

In the regulations, words shall have the following meanings:

- a. *Law*: the Dutch Higher Education and Research Act (*Wet op het hoger onderwijs en wetenschappelijk onderzoek - WHW*);
- b. *Rules and Guidelines (R&G)*: the rules, guidelines and instructions of the Examination Board as referred to in Article 7.12b of the law;
- c. *MSc curriculum*: the total of programme components qualifying for the final exam;
- d. *Programme component*: a bundling of examinations with a designated function and meaning within the MSc curriculum;
- e. *Course*: an instruction given under the authority of a member of the academic staff; each course is concluded with an examination;
- f. *Final exam*: the total assessment of the performance of the student for separate examination parts of the programme, as referred to in article 7.10 of the law;
- g. *Examination*: every course will be assessed by an examination. Each examination includes an investigation into the knowledge, insight and skills of the student, as well as the appraisal of the results of that investigation. An examination may consist of more than one test.
- h. *Test*: a test may be:
 - A written test (i.e. a plenary test, open or closed book with open or multiple choice questions);
 - An individual assignment (i.e. a case or a thesis);
 - A group assignment (i.e. a team assignment);
 - An oral test;
 - A presentation;

- A practical exercise;
 - A research or consultancy project;
 - An excursion or study trip;
 - An internship;
 - Participation performance.
- i. *ECTS*: abbreviation of “European Credit Transfer System”. One ect represents 28 hours of study;
- j. *Student*: a person who is enrolled in to the university and admitted to the degree programme pursuing the study and/or taking part in the examinations of the programme; for the further application of these regulations, this designation also applies to an enrolled 'extraneus';
- k. *Examination Board*: the board referred to in Article 7.12 of the law for supervising the examinations and organization and coordination of the examinations of the programme;
- l. *Academic year*: the academic year runs from 1 September to the following 31 August (inclusive);
- m. *Dean of the MSc Degree*: the person who is responsible for the degree programme;
- n. *Dean*: head of the Rotterdam School of Management, Erasmus University;
- o. *Academic Director*: the person who is responsible for a specific master programme;
- p. *School*: the Rotterdam School of Management, Erasmus University;
- q. *Academic personnel*:
- the members of the academic staff of the School;
 - the trainee research assistants (PhD candidates) of the School;
 - the other academic personnel;
- r. *Academic staff*:
- the full professors;
 - the associate professors of the School;
 - the assistant professors of the School;
- s. *Teaching team*: the members of the academic staff and the academic lecturers teaching courses within a master programme.

Article 1.4 – Degree

1. The one who has successfully passed all the programme components of the MSc degree programme will obtain the degree of Master of Science in the respective discipline;
2. The obtained degree will be recorded on the master's degree certificate.

Article 1.5 – Language of instruction

1. The language of instruction - teaching and examinations – is English.
2. In cases, the Examination Board can grant exemption from paragraph 1.

Article 1.6 – Compulsory educational activities

1. Teaching in most of the programme components takes place on a small-scale basis to enable students to obtain knowledge, skills and attitudes in the best possible way. The basic requirement, therefore, is that the students take part in all activities.
2. If students are prevented from participating in certain educational activities due to special circumstances, they should report this to the instructor concerned in advance. In such cases, without prejudice to the rules that apply to giving and assessing examinations of particular courses, instructors may assign alternative activities.

Section 2 – Composition of the degree programme

Article 2.1 – Full-time / part-time

Within the scope of the law, the degree programme is offered full-time.

Article 2.2 – Study load and feasibility of the degree programme

1. The degree programme has a study load of 60 ect.
2. Courses and projects, including examinations, are scheduled to be completed in one year.
3. To further feasibility of completing the degree programme according to the schedule, the work load is spread evenly over the programme's duration. Thus it is not allowed to do more courses

within a block than scheduled. The Examination Board may exempt talented students from this rule.

Article 2.3 – Composition of the degree programmes

- The composition of the MSc degree programmes – the MiM programme (annex 3) excluded – are built up from seven programme components as follows:

Programme Components:	ECTS
<i>Core Courses and Research Clinic (total 22 ects):</i>	
1. Core Courses Block 1 (CC1)	10 - 11
2. Core Courses Block 2 (CC2)	10 - 11
3. Research Clinic	4 - 6
<i>Electives:</i>	
4. Master Programme Elective (MPE)	6
5. Master Programme Elective (MPE)	6
6. Master Free elective (MFE)	6
7. Thesis Trajectory: – thesis proposal – thesis – oral defence	16

- The detailing in the most recent version of the (digital) Study Guide of
 - the further descriptions of programme components into core courses and elective courses, including obligatory practicals, and the thesis project;
 - the designation of these programme components as crediting towards a specific master programme,
 constitute an integral part of these Teaching and Examination Regulations, without prejudice to the other provisions set out in these regulations.
- Students are to choose electives such that they build on and extend a student's acquired knowledge. More specifically,
 - the MPE's are to be chosen from among
 - a designated pool of electives specific for the master programme,
 - or the student may choose, under approval by the Examination Board and the Academic Director to replace one MPE by the courses of an approved international exchange. Further details and rules are published in the Study Guide and/or on the programme's website.
 - the MFE is to be chosen from among
 - all the elective programme components offered by RSM in an initial MSc programme (MScIM and MScBA MiM programme excluded), except in case a programme component has set specific requirements for participants,
 - or the student may choose, under approval by the Examination Board and the Academic Director, among components such as core courses of another accredited master programme of either the RSM or of any other School of the Erasmus University Rotterdam or any other research university;
 - or the student may choose, under approval by the Examination Board and the Academic Director the courses of an approved international exchange. Further details and rules are published in the Study Guide and/or on the programme's website.
- In addition to the electives mentioned in paragraph 3, each master degree programme can offer an extra elective to outstanding students: the honours class. The admission to the honours class is selective. The selection procedure is transparent and published in the Study Guide and/or on SIN-Online. Participation is voluntary. Students can participate one honours class at the most.
- Without prejudice to the MSc curriculum as set forth in paragraph 1, a student may seek to expand the degree programme with additional programme components or courses. Extra programme components are subject to acknowledgement by the Examination Board, except for the RSM MPE's and MFE's as mentioned in paragraph 3 which are acknowledged by default.

In compliance with Article 2.2 paragraph 3, it is not allowed to do more courses within a block than scheduled.

Acknowledged additional programme components will be listed as an extra MFE on the grade transcript. Once acknowledged programme components cannot be revoked by the student.

Article 2.4 – Exemption from obligatory practicals

In exceptional cases, the Examination Board can grant exemption from the obligation to take part in practicals. In that case, the Examination Board can decide that the practicals should be carried out in another way, to be determined by the Examination Board.

Article 2.5 – Exemption from examinations

No exemption from courses, examinations or tests will be granted.

Article 2.6 – Free master programme within the master degree programme at RSM

1. Under approval by the Examination Board, students who are enrolled in the programme can combine their own master's degree programme composed of courses offered by the university, which will lead to the degree of Master of Science in one of the respective disciplines as defined in Article 1.1, paragraph 1.
2. The master's degree programme mentioned in paragraph 1 must consist of sufficient courses in the area of business administration according to the Examination Board, and in any case of the thesis trajectory of 16 erts.
3. The TER and R&G are applicable to the degree programme mentioned in paragraph 1 and approved by the Examination Board.

Section 3 – Admission

Article 3.1 – General admission requirements

With due observance of the rules by law concerning admission and enrolment and of deviating programme specific admission requirements laid down in Annex 1 of these Regulations, eligible for admission to the programme is:

- a. the one who has passed the final exam of the Bachelor of Science in Business Administration at the Rotterdam School of Management¹;
- b. the one who has passed the final exam of the Bachelor of Science in International Business Administration at the Rotterdam School of Management²;
- c. the one who has passed all components of the Hbo-premaster programme (including the mandatory GMAT and the English Proficiency documents) mentioned in the Annex 2 of these regulations.
- d. the one who has acquired the admission statement given by the Dean of the RSM on behalf of the Executive Board of Erasmus University.

Article 3.2 – Admission requirements for external students

The admission statement mentioned in article 3.1 sub d. can be obtained by students from outside the RSM who have obtained an accredited Bachelor of Science in Business Administration degree of any accredited and/or recognized Bachelor's (of Science) degree programme of any research university that is comparable in level and content with the bachelor's degree of the (International) Business Administration programme of the Rotterdam School of Management, or related disciplines.

- In addition students have to submit evidence of:
 - a. Proficiency in English, to be proven by
 - IELTS: minimum overall and sub scores 6.5;
 - TOEFL (iBT): minimum overall score 91 + minimum sub scores 22;
 - TOEFL ITP issued by the Erasmus Language & Training Centre: minimum overall score 575;

¹ As of September 2017 additional requirements shall be valid for internal BA and IBA students such as a weighted average of 7.0 and English language requirements for BA students. For full details on requirements and procedures please check [Change in admission criteria from September 2017](#)

² Idem.

- No other English language test results will be accepted;
- Exempted from an English test are students who are a native English speaker from the USA, UK, Canada, Ireland, Australia, New Zealand or South Africa or whose undergraduate programme was taught completely in the English language in one of the following countries: USA, Canada, Australia, New Zealand, South Africa or within the EU/EEA.
- b. A grade point average (GPA) equivalent to a 7 out of 10 in the Dutch education system, which is considered to be above average;
- c. A GMAT score of at least 600. Students with a bachelor's degree from a Dutch university are exempted from a GMAT test in case they meet the stated GPA requirement. If they fail the GPA requirement they are eligible with a GMAT score of at least 600;
- d. A motivation letter and a curriculum vitae.
- e. The test results may not be more than 2 years old.
- There are programme specific admission requirements. These programme specific requirements are included in the Annex 1.

Section 4 – Taking examinations

Article 4.1 – Frequency of examinations and tests; examination schedule; re-examinations; extra opportunities

1. The opportunity to take a test is presented at least once per academic year.
2. The opportunity to take written tests when belonging to an examination as referred to in Article 1.3 is given twice per academic year. However, in case of no registrations during the regular registration period for the re-sit, this test shall be cancelled.
3. Only students who submitted the final thesis before the deadline of the first opportunity as announced by the programme in question, are eligible to submit a repair version for the deadline in August.
4. Students who have not passed the thesis proposal at the first opportunity, will be offered a retry for which the submission deadline is set at least at two weeks from the date of publication of the first opportunity results.
5. The student has a free choice in the number of repeats for taking a written test when part of an examination. The result for the test is established on the last test result obtained. If the material to be studied for a course has changed, the subsequent tests will reflect the new material.
6. In addition to the provisions set out in paragraphs 1 and 2, the opportunity to take a test for which the accompanying course is given for the last time ever, is given two times in the academic year subsequent to the last year of the course in case of a written test and only once in case of an assignment. The tests of the master electives are excluded from this rule. The tests will be scheduled during the examination period concerned. Deviating from paragraph 5 above, tests for these courses that have already been passed may not be taken again.
7. Without prejudice to applicable regulations regarding a period free of tests, and with due observance of the other provisions set out in these regulations, and of the Rules and Guidelines established by the Examination Board, the Dean of the MSc Degree establishes a schedule for written tests and examinations before the start of the academic year. In the event of urgent exceptional circumstances, the Dean of the MSc Degree can change the schedule during the academic year, provided that the change is announced in good time and no later than the start of the enrolment period, of the period of tests concerned, via appropriate channels such as SIN-Online.
8. In exceptional cases the Examination Board can, at the request of the student, decide that an extra opportunity to take a written test will be offered, in derogation from the schedule.
9. To courses that are instructed under the supervision and authority of accredited institutions other than RSM Erasmus University and for which results are converted to the MSc curriculum, the rules and regulations apply as set, upheld and applied by the Examination Board, or equivalent body, of that accredited institution.

Article 4.2 – Form of the examinations and tests

1. The tests of the examinations are conducted in written and/or oral form and/or by means of practical exercise, unless the Examination Board has decided otherwise.

2. If the Examination Board decides that the form as referred to in the foregoing paragraph shall be different, it will announce this to the students no later than two months before the test is to be held.
3. The elaborations on the form of the tests as referred to in paragraph 1, stated in the most recent version of the study guide for the study programme, constitute an integral part of these Teaching and Examination Regulations, without prejudice to the other provisions set out in these regulations.
4. In exceptional cases the Examination Board may, at the request of the student, decide to permit derogations from the provisions set out in paragraph 1.
5. Physically or sensory impaired students are offered the opportunity to take tests in a manner adapted as far as possible to their individual impairment. The Board will, if necessary, obtain expert advice before making a decision.

Article 4.3 – Oral tests

1. No more than one person will be given an oral test at a time, unless the Examination Board has decided otherwise.
2. An oral test is taken in public, unless in an exceptional case the Examination Board or the examiner concerned has decided otherwise, or the student has objected to this.

Article 4.4 – Sequence of programme components

1. A student may continue the thesis trajectory only after a designated research methods course of at least 4 and of most 6 ects of the degree programme has been passed.
2. If the thesis proposal has not been passed or has not been delivered in a timely manner, the student may not proceed the thesis trajectory and will have to restart the course the next academic year.
3. In exceptional individual cases, at the student's request, the Examination Board may derogate from the foregoing paragraphs, after consulting the student adviser and the involved examiners.

Section 5 – Result of examinations

Article 5.1 – Determining, announcing and recording results of examinations and tests; deadlines

1. After an oral test has been taken, the examiner determines the result immediately, and gives the student a written notification.
2. The examiner determines the updated result of an examination and/or test as a consequence of a new outcome for a written test as soon as possible, and no later than four weeks after the day on which the examination or test was conducted. In deviation from the foregoing, the thesis proposal and the thesis report must be assessed within two weeks after submission. In the event of *force majeure*, the Examination Board can permit derogation from these deadlines.
3. The Department for Exam Administration RSM checks compliance with the deadline mentioned in the previous paragraph, and in the event that it is likely to be exceeded, reports this in good time to the chairman of the Examination Board.
4. With regard to a test that is to be taken in a manner other than orally or in writing, the Examination Board decides in advance in what way and within what period the student will be given a written notification of the examination and/or test result involved.
5. The examiner immediately reports updated examination and/or test result to the Department for Exam Administration RSM, which then informs the student of this in writing.
6. The Department for Exam Administration RSM is responsible for recording the results of examinations and tests. This Office also records what certificates have been presented to a student. No information about recorded data, with the exception of data about the certificates awarded, is given to anyone other than the student, the Examination Board, the directors of the study programme, the Executive Board of the Erasmus University, the student advisor, the student counsellor and the Examination Appeals Board (CBE). The Examination Board may decide on derogation from the provisions set out in the last sentence under the consent of the student involved.
7. The involvement of the Department for Exam Administration RSM as referred to in the previous paragraphs is without prejudice to the provisions in this matter as determined by the Executive Board of the Erasmus University.

8. The written certificate concerning the result of an examination or test contains information about the way in which the student can lodge an appeal with the Examination Appeals Board (*CBE*).

Article 5.2 – Period of validity

1. Unless otherwise mentioned, the term of validity for courses passed is three years. This rule also applies to approved courses from other degree programmes.
The Examination Board may extend the term of validity if, in its judgment, the knowledge, insights and skills relating to the course corresponding to the examination or test in question are not obsolete.
2. With respect to an examination or test taken and passed more than three years ago, the Examination Board can impose an additional or alternative examination or test, before the student can pass the final exam.
3. The term of validity of tests on which examinations are based is limited to the academic year in which the test has been taken, unless the examiner determines otherwise in the course manual.

Article 5.3 – Feedback and perusal

1. As soon as possible but no later than four weeks after the written test, the examiner will give generic feedback. The examiner will provide information about the content of the written test and the correct answers/answer models in an explanatory session or via another approved medium. This offers students the opportunity to review the questions and assignments of the test concerned, along with the answer models and criteria for assessment. The examiner sets the date, time and procedure of the feedback. The feedback must be realistically managed and the use of appropriate media (such as BlackBoard) is allowed.
2. As soon as possible – or at the same feedback session – but no later than four weeks after the feedback, students will have the opportunity to peruse their own assessed test. The examiner may determine that the perusal is only for students who registered for it and/or who have attended the feedback meeting. The examiner sets the date, time, location and procedure of the perusal.
3. In the event that a student can demonstrate that he/she was prevented from being present at the assigned location and time for the feedback or the perusal due to force majeure, at the request of the student an alternative opportunity will be offered, if possible within the term mentioned in paragraph 2.

Article 5.4 - Archiving period of written tests

1. The assignments, answers and the assessment of the written tests will be archived (in paper or electronic form) for two years after the assessment.
2. The Thesis and the assessment thereof will be archived (in paper or electronic form) for seven years after the assessment.

Section 6 – Result of the final exam

Article 6.1 – The result of the final exam

1. The result of the final exam is determined by the Examination Board based on the examinations of courses in the programme components that build the MSc curriculum and the approved extra programme components as mentioned in article 2.3 and in compliance with the regulations stated in article 5.2 of the Rules and Guidelines.
2. In derogation from the provisions set out in paragraph 1, the Examination Board may, before determining the result of the final exam, conduct an investigation into the knowledge of the student with regard to one or more examinations or tests of the programme, if and insofar as the results of the examinations or tests concerned give it cause to do so.

Section 7 – Final and Implementation Provisions

Article 7.1 – Amendments changes

1. Amendments to these regulations will be adopted by the Dean RSM through a separate decree.
2. No amendments will be made that are applicable to the current academic year, unless the interests of the students are, in reason, not thereby prejudiced.

3. Moreover, amendments must not influence, to the detriment of the students any other decision, which has been taken with respect to a student by the Examination Board by virtue of these regulations.

Article 7.2 – Hardship clause

In very exceptional individual circumstances, in which application of one or more of the provisions set out in these regulations leads to evidently unreasonable and/or unfair situations with regard to a student, a student can submit a request in writing, and with reasons, for derogation from the said provision(s) to the Examination Board. The Examination Board may, after consulting the relevant examiner(s) and the student adviser or student counsellor, derogate from the said provision(s) in favour of the student. A decision to reject the student's request will not be made by the Examination Board until the applicant has been given the opportunity to present his or her case, if this is requested.

Article 7.3 – Announcement

The Dean RSM is responsible for an appropriate announcement of these regulations, of the Rules and Guidelines established by the Examination Board, and of amendments to these documents.

Article 7.4 – Legal effect

These regulations have legal effect from 1 September 2016.

Annex 1. Programme specific regulations

Admission Criteria 2016-2017

The MSc degree programmes as referred to in Article 1.1, paragraph 1 of the TER have specific admission criteria next to those mentioned in Section 3 of the TER. These additional admission criteria of the respective programmes are:

Business Administration, Accounting & Financial Management

The admission statement mentioned in article 3.1 sub c. can be obtained by students from outside the RSM who have obtained a bachelor's or undergraduate degree from a research university. A minimum total of 60 ECTS in qualitative and quantitative research methods, statistics and advanced courses in business administration and accounting & finance methods and tools must have been part of the bachelor curriculum.

Business Information Management

The admission statement mentioned in article 3.1 sub c. can be obtained by students from outside the RSM who have obtained a bachelor's or undergraduate degree from a research university. A minimum total of 60 ECTS in qualitative and quantitative research methods, statistics and advanced courses in business administration and information management must have been part of the bachelor curriculum.

Strategic Entrepreneurship

The admission statement mentioned in article 3.1 sub c. can be obtained by students from outside the RSM who have obtained a bachelor's or undergraduate degree from a research university. A minimum total of 60 ECTS in qualitative and quantitative research methods, statistics and advanced courses such as management, organizational theory, marketing, sales, business development, finance, accounting, strategy, logistics, operations or entrepreneurship must have been part of the bachelor curriculum.

Finance & Investments

The admission statement mentioned in article 3.1 sub c. can be obtained by students from outside the RSM who have obtained a bachelor's degree from a research university. A minimum total of 60 ECTS in qualitative and quantitative research methods, statistics and advanced courses in business administration and financial methods & tools must have been part of the bachelor curriculum. There is a maximum on the number of external students that can be admitted to this programme.

Specific admission requirement for RSM bachelor students next to a completed BScBA or BScIBA is a GPA of 7,0 or greater for the results which are registered in Osiris by 1 May 2016 based on a minimum of 140 ects. The results from the trimester 9 and any resit after 1 May 2016 will not be included in the GPA calculation. If this GPA criterion has not been met, a student may submit a GMAT score of 600 or greater before 15 July 2016. The RSM premaster students need to submit a GMAT score of 600 or greater, also before 15 July 2016.

Global Business & Sustainability

The admission statement mentioned in article 3.1 sub c. can be obtained by students from outside the RSM who have obtained a research university bachelor's degree containing a minimum total of 60 ECTS in qualitative and quantitative research methods, research projects, statistics and advanced courses in some of the following fields: organization studies, social sustainability (such as social justice, ethics, human rights, international relations), ecological sustainability (such as environmental science, energy, ecology), or business administration.

Human Resource Management

The admission statement mentioned in article 3.1 sub c. can be obtained by students from outside the RSM who have obtained a bachelor's or undergraduate degree from a research university. A minimum total of 60 ECTS in qualitative and quantitative research methods, statistics and advanced courses in organizational theory & behavior and or industrial and organizational psychology must have been part of the bachelor curriculum.

Management of Innovation

The admission statement mentioned in article 3.1 sub c. can be obtained by students from outside the RSM who have obtained a bachelor's or undergraduate degree from a research university. A minimum total of 60 ECTS in qualitative and quantitative research methods, research projects, probability or statistics and advanced courses in some of the following fields: innovation management, marketing, operations management, supply chain management, decisions sciences, accounting, business intelligence or organization studies must have been part of the bachelor curriculum.

Marketing Management

The admission statement mentioned in article 3.1 sub c. can be obtained by students from outside the RSM who have obtained a bachelor's or undergraduate degree from a research university. A minimum total of 60 ECTS in qualitative and quantitative research methods, statistics and advanced courses in business administration and marketing must have been part of the bachelor curriculum.

Organisational Change & Consulting

The admission statement mentioned in article 3.1 sub c. can be obtained by students from outside the RSM who have obtained a bachelor's or undergraduate degree from a research university. A minimum total of 60 ECTS in qualitative and quantitative research methods, statistics and advanced courses in organization theories, organizational behaviour, methods and tools must have been part of the bachelor curriculum.

Supply Chain Management

The admission statement mentioned in article 3.1 sub c. can be obtained by students from outside the RSM who have obtained a bachelor's or undergraduate degree from a research university. A minimum total of 60 ECTS in qualitative and quantitative research methods, statistics and advanced courses in business administration, operations management and accounting must have been part of the bachelor curriculum.

Strategic Management

The admission statement mentioned in article 3.1 sub c. can be obtained by students from outside the RSM who have obtained a bachelor's or undergraduate degree from a research university. A minimum total of 60 ECTS in qualitative and quantitative research methods, statistics and advanced courses in business strategy, organizational theory & behaviour and finance & accounting must have been part of the bachelor curriculum.

Annex 2. MSc Finance & Investments Advanced 2016-2017

I. Preamble

Rotterdam School of Management, Erasmus University (RSM) offers a 16-month MSc Finance & Investments Advanced programme.

The Advanced track of the MSc in Finance & Investments is a 90 ECTS programme. It consists of 60 ECTS towards the degree and 30 ECTS as an additional programme. This additional programme consists of extra, more advanced content in comparison to the 60 ECTS sister programme, as well as career training & coaching, an internship, a study trip, a consultancy project and more intensive corporate contacts.

The 30 additional ECTS are scheduled throughout the programme and no exemptions can be given.

Successful completion of the MSc Finance & Investments Advanced programme results in a master's degree MSc in Finance & Investments and a certificate for the additional 30 ECTS.

II. Study load MSc Finance & Investments Advanced programme

The MSc Finance & Investments Advanced programme is a 16-month programme of 90 ECTS of which 60 ECTS count towards the degree and 30 ECTS are additional components.

III. Selection and admission to the MSc Finance & Investments Advanced programme 2016-2017

The admission is selective: it is a two stage procedure consisting of formal requirements for eligibility, listed below, and an interview.

Eligible for selection to the MSc Finance & Investments Advanced programme are students who fulfil the following requirements:

- a. a degree (bachelor or master) from a research university with a minimum total of 60 ECTS in qualitative and quantitative research methods, statistics and advanced courses in business administration and financial methods & tools;
- b. Proficiency in English, to be proven by
 - IELTS: minimum overall and sub scores 6.5;
 - TOEFL (iBT): minimum overall score 91 + minimum sub scores 22.Other English language tests may be considered on a case by case basis, provided they contain the equivalent information about the candidate's English ability, specifically the level of ability in each of the four languages skills (speaking, listening, writing, reading). Exempted from an English test are those who are a native English speaker from the USA, UK, Canada, Ireland, Australia, New Zealand or South Africa or whose undergraduate programme was taught completely in the English language in one of the following countries: USA, Canada, Australia, New Zealand, South Africa or within the EU/EEA;
- c. A grade point average (GPA) equivalent to a 7 out of 10 in the Dutch education system or comparable, which is considered to be above average;
- d. A GMAT score of at least 600. Students with a bachelor degree from a Dutch university are exempted from a GMAT test in case they meet the stated GPA requirement. If they fail the GPA requirement they are eligible with a GMAT score of at least 600;
- e. A motivation letter and a curriculum vitae.

The test results may not be more than 2 years old.

IV. Composition of the MSc Finance & Investments Advanced programme

The MSc Finance & Investments Advanced programme is a 16-month programme of 90 ECTS. It consists of 60 ECTS towards the degree and 30 ECTS as additional components. The programme components are:

Examination Regulations pre-experience MSc degree programmes 2016 – 2017

Course Name	ECTS		
	Degree	Certificate	Total
Semester 1			
Financial Markets & Institutions	4	-	4
Corporate Finance	4	-	4
Financial Analysis	4	-	4
Investments	4	-	4
Risk Management	4	-	4
Valuation	4	-	4
Career Training I	-	1	1
Management Skills	-	2	2
Ethics and Stewardship	-	3	3
Semester 2			
Research Skills	2	-	2
Master Thesis	16	-	16
Study trip	-	2	2
Career Training II	-	1	1
Living Management	-	10	10
Sustainability	-	3	3
Internship	-	8	8
Electives			
Professional Asset Management	6*	-	6*
Derivatives and Structured Products	6*	-	6*
Quantitative Investment Analysis	6*	-	6*
Commercial and Investment Banking	6*	-	6*
Treasury Management and International Finance	6*	-	6*
Entrepreneurial Finance	6*	-	6*
Total	60	30	90

* Student must complete three electives (in total 18 ECTS)

No exemptions from examinations will be granted.

Annex 3. Master in Management programme 2016 - 2017

I. Preamble

Rotterdam School of Management, Erasmus University (RSM) offers a 16-month MScBA Master in Management (MiM) programme for students with a research university bachelor's degree of any (non-business) discipline.

The Master in Management track of the MSc in Business Administration is a 90-ECTS programme. It consists of 60 ECTS towards the degree and 30 ECTS as foundation. This foundation exists to prepare non-business bachelors for master-level business courses. The 30 ECTS are woven into the curriculum and generally consist of the first part of a course. No exemptions from this foundation can be given.

Successful completion of the MScBA Master in Management programme results in a master's degree Master of Science in Business Administration.

II. Studyload MScBA Master in Management programme

The MScBA Master in Management programme is a 16-month programme of 90 ECTS of which 60 ECTS count towards the degree and 30 ECTS as foundation

III. Selection and admission to the MScBA Master in Management programme 2014-2015

Eligible for admission to the MScBA Master in Management programme are students who fulfil the following requirements:

- a. a degree (bachelor or master) in any discipline from a research university;
- b. Proficiency in English, to be proven by
 - IELTS: minimum overall and sub scores 6.5
 - TOEFL (iBT): minimum overall score 91 + minimum sub scores 22
 - TOEFL ITP issued by the Erasmus Language & Training Centre: minimum overall score 575

No other English language test results will be accepted.

Exempted from an English test are who are a native English speaker from the USA, UK, Canada, Ireland, Australia, New Zealand or South Africa or whose undergraduate programme was taught completely in the English language in one of the following countries: USA, Canada, Australia, New Zealand, South Africa or within the EU/EEA.

- c. A grade point average (GPA) equivalent to a 7 out of 10 in the Dutch education system, which is considered to be above average;
- d. A GMAT score of at least 600;
- e. A motivation letter and a curriculum vitae.

The test results may not be more than 2 years old.

IV. Composition of the MScBA Master in Management programme

The MScBA Master in Management programme is a 16-month programme of 90 ECTS. It consists of 60 ECTS towards the degree and 30 ECTS as foundation. The programme components are:

Course Name	ECTS		
	Foundation	Master	Total
Semester 1			
Entrepreneurial Challenge I	1	1	2
Corporate Governance	2	2	4
Strategic Management and Renewal	2	2	4
Marketing	2	2	4
Accounting	2	2	4
International Business Strategy	1	2	3
Research Methods	3	2	5
Organizational Behaviour	1	2	3
Semester 2			
Business & Society	2	2	4
Managerial Decision Making & Negotiation	1	2	3
Corporate Finance	2	2	4
Innovation & Market Orientation	2	2	4
Human Resource Management	2	2	4
Management Science	1	2	3
Operations & Supply Chain Management	2	2	4
Information Strategy	1	2	3
Consultancy Project	2	6	8
Research Clinic	-	4	4
Semester 3			
Entrepreneurial Challenge II Reputational Challenge	1	1	2
Your Future Career	-	2	2
Thesis	-	16	16
Total	30	60	90

No exemptions from examinations will be granted.

A student may expand the MiM degree programme with additional electives. These electives are subject to acknowledgement by the Examination Board. However, it is not allowed to do more courses within a block than scheduled. Furthermore, once acknowledged electives cannot be revoked by the student. Acknowledged electives will be listed on the grade transcript.

Annex 4. Hbo Pre-master Programmes

A. The English language Pre-master Programme in Business Administration 2016 – 2017

I. Preamble

Rotterdam School of Management, Erasmus University (RSM) offers a one year Pre-master Programme for HBO students with a bachelor's degree programme related to Business Administration interested in pursuing a pre-experience MSc degree programme of the RSM.

After successful completion of the Pre-master Programme, students are immediately eligible for one of the RSM's one-year pre-experience master's degree programmes.

Students may also apply for the 1 ½ year Master of Science in International Management – CEMS (MScIM – CEMS) or the Master of Philosophy in Business Research (MPhil), but those master programmes have additional selection criteria and a maximum intake (check www.rsm.nl/master).

Successful completion of the Pre-master Programme does not result in a bachelor diploma or other certificate but only in an admission statement to the master that has to be redeemed within one year.

II. Studyload Pre-master Programme

This one-year Pre-master Programme has a studyload of at least 31 – 33 ECTS.

The programme must be completed **within two consecutive years** at the most. If not, the grades and credits received up to that point will be cancelled.

III. Admission and selection criteria Pre-master Programme

The Pre-master Programme has a limited capacity and is selective. The selection is based on previous education, grades and (international) motivation. The selection criteria are:

- Completion of one of the eligible **English taught** HBO programmes;
- Grade Point Average (GPA) for the first 3 years of HBO programme must be **7.0** or higher at time of application;
- A GMAT score of at least 600.

The Pre-master Programme has a limited capacity. The maximum number of students selected for the English-language pre-master Programme starting in September 2017 is 40 and no more than 20 Dutch students will be selected.

Further application rules (forms, deadlines, etc.) are published on the RSM-website www.rsm.nl/premaster.

IV. Eligible HBO programmes

Students can apply for the English Language Pre-master Programme if they have completed a NVAO accredited HBO degree with comprehensive knowledge of the functional domains of business administration. This equates to a minimum of 120 ECTS of relevant courses in at least 5 of the 7 subject areas including advanced mathematics and statistics: Finance & Accounting, Marketing, HRM, Strategic Management, Supply Chain Management/ Logistics, Business Information Management, (Business) Economics.

V. Grade Point Average

When applying for the Pre-master Programme, the grade point average (GPA) of the first three years (including propaedeutic phase, introductory year or foundation year) of the HBO programme is important. Students with an average grade of 7.0 or higher (based on the courses at the time of application) are eligible for selection. These students may receive a provisional offer.

At the moment the programme actually starts in September 2017 only applicants with a **final GPA of 7.0 or higher** on their final grade list will be admitted.

VI. GMAT

Submitting a [GMAT](http://www.gmat.org) score for admission to the Pre-master Programme is mandatory. The GMAT exam consists of 3 parts, the quantitative section, the verbal section and the analytical writing assessment. The first 2 sections are used to determine the overall score. RSM does not require to complete the analytical writing assessment.

The minimum required score is **600**. Scores under 600 will not be considered.

GMAT scores older than 2 years are no longer considered valid by RSM.

(Remark: SAT and GRE scores will not be accepted.)

VII. Composition of the curriculum

The English language Pre-master in Business Administration consists of a selection of courses in the RSM bachelor's degree programme in International Business Administration (BScIBA).

The Pre-master Programme is made up of three parts: two compulsory parts and one optional part.

NOTE: In the Pre-master Programme **no exemptions** will be granted.

Part 1: Basic curriculum – Academic skills (27 ects)

Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June	July	Aug.
Trimester 1				Trimester 2			Trimester 3			Summer	
Methodology (BAP73) (3 ECTS)				Applied Business Methods (BAB08) (6 ECTS)			International Marketing Research (BAB11) (3 ECTS)			Resits	
Philosophy of Science (BAB17) (3 ECTS)				Research Training & Bachelor Thesis (BAD10) (12 ECTS)							
GMAT											
<i>6 ECTS (168 hours)</i>				<i>12 ECTS (336 hours)</i>			<i>9 ECTS (252 hours)</i>				

Part 2: Master related compulsory courses (4 – 6 ects)

Admission to a specific master requires to follow a course related to that master. If a student would like keep options open as to which master he/she would like to be admitted to after finishing the pre-master this requires to follow additional courses during the pre-master related to those masters of their choice. Minimal size: 4 – 6 EC.

(Remark: Specific information on part 2 is available on www.rsm.nl/premaster.)

Part 3: Optional (4 – 6 ects)

In addition to the compulsory parts of the Pre-master Programme most MSc programmes recommend to follow an extra course. This optional course is meant to give some extra in-depth knowledge in the specialty of the master or to give some broadening of knowledge useful for this master.

(Remark: Specific information on part 3 is available on www.rsm.nl/premaster.)

B. Nederlandstalig Premaster Programma Business Administration 2016-2017, toelatingsvoorwaarden 2017-2018

I. Preambule

De Rotterdam School of Management, Erasmus University biedt een eenjarig Premaster Programma aan voor studenten met een bachelordiploma van een aan Bedrijfskunde verwante geaccrediteerde Hbo-opleiding.

Studenten die het Premaster Programma hebben afgerond en die Engels suffiëent zijn, ontvangen een bewijs van toelating voor een eenjarige initiële MSc programma van de RSM). Het bewijs van toelating moet binnen één jaar na afronding verzilverd worden.

Studenten met een afgerond Premaster Programma kunnen zich ook aanmelden voor het 1½-jaar durende programma MSc International Management - CEMS (MScIM – CEMS), maar dit programma heeft additionele selectie- en toelatingscriteria (zie www.rsm.nl/master).

Het afronden van het Premaster Programma (plus aangetoonde Engels suffiëntie) geeft géén recht op een bachelordiploma.

II. Studielast en –duur

Het eenjarige Premaster Programma heeft een studielast van minimaal 31 – 33 ects.

Het programma dient in maximaal twee opeenvolgende jaren afgerond te zijn. Indien het Premaster Programma na twee jaar niet is afgerond vervalt de geldigheid van de behaalde resultaten.

III. Selectie- en toelatingscriteria Premaster Programme

Het Premaster Programma is bestemd voor studenten met een bachelordiploma van een aan Bedrijfskunde verwante door de NVAO geaccrediteerde Hbo-opleiding. Tot het programma worden studenten toegelaten van wie redelijkerwijs verwacht kan worden dat zij met een bepaald niveau van opgedane kennis en vaardigheden zowel de premaster als de Master met succes binnen een redelijke termijn kunnen afronden. Voor de toelating hanteert RSM daarom selectiecriteria en toelatingseisen. Studenten worden geselecteerd op basis van:

- Een afgeronde toelaatbare Hbo-opleiding;
- Gewogen gemiddeld cijfer (GPA) over minimaal de eerste drie jaren van het HBO, van minimaal een onafgeronde 7 bij vooraanmelding en toelating;
- Een GMAT-score van minimaal 600.

Bovendien is de omvang van de groep premaster studenten per studiejaar aan een maximum gebonden. Per september 2017 worden er maximaal 200 studenten tot het Nederlandstalige Premaster Programma toegelaten.

De nadere toelatingsvoorwaarden zoals deadlines en formulieren zijn gepubliceerd op de website van de RSM: www.rsm.nl/premaster .

IV. Toelaatbare opleidingen

Studenten kunnen zich aanmelden voor het Nederlandstalige premasterprogramma indien zij een geaccrediteerde Hbo bacheloropleiding succesvol hebben afgerond met daarin vakken die betrekking hebben op alle relevante gebieden van Bedrijfskunde. Dit komt neer op een minimum van 120 ECTS aan relevante vakken in minstens 5 van de 7 hieronder genoemde vakgebieden inclusief wiskunde en statistiek (op voldoende niveau): Finance & Accounting, Marketing, HRM, Strategic Management, Supply Chain Management/ Logistics, Business Information Management, (Business) Economics.

V. GPA

Alleen studenten met een **gewogen gemiddeld cijfer** (grade point average, afgekort GPA) van **minimaal een 7,0 (onafgerond)** gebaseerd op de gehele vierjarige opleiding komen in aanmerking voor selectie. Indien de Hbo-opleiding bij aanmelding voor het premasterprogramma nog niet helemaal is afgerond wordt een GPA gevraagd van ten minste een 7 (onafgerond) voor minimaal de vakken in de eerste drie Hbo-jaren (inclusief propedeuse).

VI. GMAT

Naast een afgeronde Hbo-bacheloropleiding moet een Hbo-student ook een GMAT (Graduate Management Admission Test) afgelegd hebben met een minimale score van 600 om toegelaten te kunnen worden tot het premasterprogramma. De test bestaat uit drie delen: een kwantitatief deel, een verbaal deel en een schriftelijk analytisch deel. De eerste twee delen bepalen de score. Voor RSM is het niet noodzakelijk om het schriftelijk analytisch deel te voltooien. De score voor de GMAT test dient minimaal 600 te zijn. De test mag bij aanvang van de master niet ouder zijn dan twee jaar.

VII. Het onderwijsprogramma

Het onderwijsprogramma bestaat uit een aantal specifieke vakken van de bacheloropleiding Bedrijfskunde: een verplicht basispakket bestaande uit academische vaardigheden (27 ects), een verplicht pakket master-specifieke vakken (4 – 6 ects) en een optioneel pakket (4 – 6 ects).

1. **het verplichte basispakket = academische vaardigheden (27 ECTS).** Zie hieronder het basispakket weergegeven.

Sept.	Okt.	Nov.	Dec.	Jan.	Feb.	Maart	April	Mei	Juni	Juli	Aug.
1 ^e trimester				2 ^e trimester			3 ^e trimester			zomer	
Methodologie (BKB0002) (3 ECTS)				Statistische methoden & technieken (BKB0019) (6 ECTS)			Marktonderzoek (BKB0024) (3 ECTS)			Hertentamens	
Wetenschapsleer (BKB1016) (3 ECTS)				Research Training & Bachelor scriptie (BKBBTH) (12 ECTS)							
6 ECTS (168 uren)				12 ECTS (336 uren)			9 ECTS (252 uren)				

2. **het verplichte inhoudelijk kennisgebied = master-specifiek vak (4-6 ECTS).** Welke vak het betreft, kan worden teruggevonden op de premaster website. De lijst met vakken is te vinden op de premaster website www.rsm.nl/premaster.
3. **Tevens is er een optioneel onderdeel (4-6 ECTS):** dit is een vak dat door de gekozen Master wordt aanbevolen. Dit vak biedt verdieping in het betreffende vakgebied of biedt verbreding en context aan. De lijst met vakken is te vinden op de premaster website www.rsm.nl/premaster.

VIII. Engels sufficiëntie

Om in aanmerking te kunnen komen voor een bewijs van toelating tot de master, dient een student naast het Premaster Programma ook te voldoen aan de gestelde norm van het niveau van de Engelse taalbeheersing. Dat aan deze norm is voldaan kan aangetoond worden op één van de volgende manieren:

- een [TOEFL-test](#) met een minimale score van 91 (iBT – web based) met een minimum van 22 op alle deelscores;
- een [IELTS-test](#) met een minimale score van 6,5 met een minimum van 6,5 voor alle vier deelscores;
- de [Intake toets van het Taal- en Trainingscentrum](#) van de Erasmus Universiteit Rotterdam, niveau C1.1.

Op het moment van aantonen van je Engelse taalvaardigheid mag het betreffende certificaat niet ouder zijn dan twee jaar. Mocht je een van bovenstaande documenten niet hebben, dan dien je één van deze toetsen volgens de eisen af te ronden gedurende de pre-master **vóór aanvang van de masteropleiding**.

Op de Erasmus Universiteit Rotterdam worden ook *taalcursussen* aangeboden, bekijk deze op www.eur.nl/ttc/studenten/taalcursus. De kosten van toetsen en cursussen worden niet vergoed door RSM.

IV Rules and Guidelines 2016 – 2017

Section 1 – General

Article 1.1 – Applicability of the Rules and Guidelines

1. These Rules and Guidelines are applicable to the curriculum and final exam, examinations and tests of the following one year pre-experience Master of Science degree programmes at the Rotterdam School of Management, Erasmus University (respectively Isat code, name of the programme and abbreviation):
60644 Business Administration (*Accounting & Financial Management as well as the Master in Management programme*) (BA);
60453 Business Information Management (BIM);
60409 Finance & Investments (FI);
60456 Global Business & Sustainability (GBS);
60645 Human Resource Management (HRM);
60458 Management of Innovation (MI);
60063 Marketing Management (MM);
60457 Organisational Change & Consulting (OCC);
60093 Supply Chain Management (SCM);
60455 Strategic Entrepreneurship (SE);
60066 Strategic Management (SM).
These master's degree programmes are hereinafter referred to as the *degree programme*.
2. These regulations are as far as possible by analogy applicable to the curriculum and examinations of the Hbo premaster programmes (Annex 2 A. and B. of the TER) and the premaster course parts of the Master in Management programme (Annex 3 of the TER).

Article 1.2 – Definitions

1. Unless stated otherwise, in these Rules and Guidelines, the same definitions will be used as formulated in the Teaching and Examination Regulations of the degree programme.
2. Fraud: the action or negligence of a student as a result of which it is impossible, entirely or in part, to form a correct judgment concerning his/her or someone else's knowledge, insight and skills.

Article 1.3 – Day-to-day procedure of the Examination Board

The Examination Board may assign portfolios to its members for taking care of daily procedures.

Article 1.4 – The authority to examine, the appointment of examiners

1. For the purpose of conducting examinations and establishing the results thereof, the Examination Board appoints the examiners in compliance with the following rules:
 - a) At the start of the Academic Year the Examination Board appoints the examiners for the duration of that year;
 - b) Tenured and tenure track RSM academic staff (assistant professors, associate professors, endowed and full professors) as well as tenured RSM lecturers will be appointed as examiner for the teaching within their discipline (category 1 examiners);
 - c) At the request of the Department, other members of the RSM academic personnel (e.g. untenured lecturers, researchers, PhD-candidates) may be appointed as an examiner for a specific course (e.g. thesis trajectory) (category 2 examiners);
 - d) At the request of the Department, a former member of the RSM academic staff or a (former) member of academic staff of another School of the EUR or any other research university may be temporarily appointed as an examiner for a specific course (e.g. thesis trajectory). This person must meet the following requirements: a completed PhD, or a university master's degree with demonstrable extensive experience in performing scientific research. Furthermore, at least a hospitality agreement is required (category 3 examiners);
 - e) A UTQ (University Teaching Qualification, in Dutch BKO) or equivalent is preferable;
 - f) An examiner who is appointed for the first time shall be mentored by an experienced examiner from the relevant Department.
2. In case of special circumstances, the Examination Board may grant exceptions to the above rules.
3. The examiners provide the Examination Board the information requested.
4. All appointed examiners shall be registered in the RSM's Examiners Register.

5. The Examination Board can suspend or withdraw the appointment as examiner if the person concerned persistently fails to comply with the applicable examination regulations or to deliver examinations that meet the minimum quality standards. The Examination Board will not do so until the person concerned in all fairness has had a chance to conform to the relevant rules.

Article 1.5 – The criteria

In the decision-making process the Examination Board employs the following criteria as a guideline – and in case of contrariety of criteria weighs the importance of employing one against another –:

- the preservation and maintenance of the quality and grading criteria of each examination or test;
- the efficiency of the study, for example, expressed in terms of limiting loss of time (wherever possible) for students who make rapid progress with their studies when preparing for examinations or tests;
- motivating students to interrupt their studies as soon as possible in cases where it is very unlikely that they will pass their examinations;
- protecting students from trying to take on too large a study load;
- maintaining an environment in which students and staff can work effectively and efficiently;
- extending leniency towards students who, through circumstances beyond their control, have encountered delays during their studies.

Section 2 – Exemptions

Article 2.1 – Exemption from practical tests

1. A request for exemption from the obligation to take part in practical tests, as referred to in Article 2.4 of the Teaching and Examination Regulations, should be submitted by the student in writing, with reasons and supported by documentation, to the Examination Board at least four weeks before the practical test for which exemption is requested is scheduled to begin. In exceptional cases, the Examination Board may permit derogation from the period stated in the last sentence.
2. The Examination Board makes a decision within four weeks of receiving the request. The student is informed immediately of the decision.

Section 3 – Rules concerning good course of things during examinations and tests

Article 3.1 – Registration for examinations and written tests

1. A student who by virtue of his/her registration for the programme is entitled to take the final exam, examinations or tests should register for them on time and correctly, in accordance with the provisions of or by virtue of these R&G. The registration term for written tests and other examinations has been established per period in the schedule of written tests and examinations, as referred to in article 4.1 of the Teaching and examination Regulations of the programme.
2. The head of the Department for Exam Administration RSM can, with the approval of the Examination Board, establish specific rules for proper registration for examinations, or written tests by virtue of the Teaching and Examination Regulations of the programme and the Rules and Guidelines of the Examination Board. These specific rules will be announced in a proper manner in sufficient time.
3. The Examination Board can derogate from the date of registration referred to in paragraph 1 if the student, as a result of force majeure, has been unable to apply on time and correctly. Under certain circumstances, force majeure may be said to exist in the event of, for example, a student was unable to apply in the usual way (OSIRIS-online, in writing, another student) because of sickness or special family circumstances. The student should submit the request for this as soon as reasonably possible.
4. The head of the Department for Exam Administration RSM may, in cases other than those referred to in paragraph 3, derogate from the registration period no later than two working days before the day on which the examination or test will be taken, provided that this does not jeopardize the correct preparation for the examination or test. The head of the Department Exam Administration will charge administrative costs of € 13,50 per examination or written test for this derogation. The head of the Department for Exam Administration reports this to the Examination Board.

5. Anyone who has not applied for an examination or a written test in accordance with the provisions of or by virtue of these R&G may not take part in the examination or test concerned. If, notwithstanding the foregoing, the student nevertheless takes part in the examination or test, the examiner and the Examination Board will not establish a grade.

Article 3.2 – Entering and leaving the room in which the written test is being held

1. Only a student who has applied on time and correctly for the written test may take part in the test concerned, and will be admitted to the room where the written test is being held.
2. Admission to the hall where a written test is organized is declined fifteen minutes after the start of the written test concerned. A student who is admitted to the hall after the start of the examination concerned should ensure that he/she causes as little disturbance as possible to the students already present.
3. A student taking part in the test may not leave the room earlier than one hour after the start of that test. A student who leaves the test before the end of the test concerned should ensure that he/she causes as little disturbance as possible to the students still present.
4. A student taking part in the test may, on request and with the permission of the examiner or the invigilator, leave the test's hall a while to use the toilet as from one hour after the start of the written test until half an hour before the end of the test. This permission is granted only to one student at a time. In exceptional cases, the examiner or invigilator may derogate from these rules in favour of the student.
5. Personal belongings such as coats, bags, mobile phones, watches and other items that are not allowed to be used during the written test are not allowed to be brought into the hall where the test is held. These must be placed outside the test room in lockers, if available. If no lockers are available, coats must be placed over the chair. Bags must be closed and out of reach of the student. Watches, mobile phones and such must be switched off and out of reach of the student.
6. The head of the Department for Exam Administration can, with the approval of the Examination Board, establish specific rules concerning entering and leaving the room in the Van der Goot (former M-) Building in which the written tests is being held, by virtue of the Teaching and Examination Regulations of the programme and the Rules and Guidelines of the Examination Board. These specific rules will be announced in a proper manner in sufficient time.

Article 3.3 – General provisions concerning order during the written test

1. On behalf of the Examination Board, the invigilators appointed for this purpose are charged with maintaining order during the written test. An examiner may act as invigilator.
2. Every student should comply with the instructions of the invigilator. If a student does not comply with the instructions of the invigilator, or does not obey his /her request, the invigilator may exclude him/her from taking further part in the test, with the consequence that no result will be established.
3. During the written test, the student must, at the request of the examiner or the invigilator, prove his/her identity with a valid proof of registration (student card) or another legally valid proof of identity.
4. Only a valid proof of registration (student card), another legally valid proof of identity, the enrolment verification, the test's assignment paper and answer sheet, writing materials and a ruler may be placed on the student's desk. No study material such as a (graphical) calculator, literature or other sources of information may be placed on the student's desk unless explicitly authorized by the examiner in advance and stated on the first page of the test's assignment paper. These study aids (without any notes on them) are solely for the student's own use. During the test the student is not allowed to make use of a dictionary.
5. A student taking part in the test is obliged, on request of the invigilator, to show, and if requested, to hand over, the materials that he/she has with him/her.
6. Only the paper provided by EUR is to be used for the written test. The use of the student's own paper is not permitted.
7. A student taking part in the written test should write his/her name, signature and student /examination number on each sheet of paper that is handed in. The invigilator checks whether this has been done correctly before the test is handed in to him/her.
8. The head of the Department Exam Administration can, with the approval of the Examination Board, establish specific rules concerning the order during the written test in the Van der Goot (former M-) Building, by virtue of the Teaching and Examination Regulations of the programme

and the Rules and Guidelines of the Examination Board. These specific rules will be announced in a proper manner in sufficient time.

Article 3.4 – Fraud

1. If in the matter of taking a test, fraud – within the meaning of Article 1.2 – is detected or suspected, this is set down in writing as soon as possible by the invigilator or the corresponding examiner. The invigilator may ask the student to make available any items of evidence. A refusal to do this is recorded in the written report. The student is given the opportunity to add written comments to the written report of the invigilator. The written report and any written comments are handed over to the Examination Board as soon as possible.
2. The Examination Board or the examiner may exclude a student who has committed fraud from further participation in the examination of which the test for which the irregularity was detected is part, and/or take other appropriate measures. The exclusion has the consequence that no result will be established for the examination or test concerned. Before the Examination Board decides to make the exclusion, it gives the student the opportunity to give his/her account.
3. The other appropriate measures as referred to in paragraph 2 may consist of, among others, the following sanctions:
 - a. reprimand;
 - b. invalidation of the examination and/or test concerned;
 - c. exclusion from one or more examinations and/or tests;
 - d. exclusion from one or more examination periods;
 - e. a combination of the above measures to a maximum of exclusion for at most one year;
 - f. in a serious case of fraud the Examination Board may advise the Executive Board to end the enrolment for the programme of the person concerned once and for all.

Section 4 – The examinations and tests of the courses

Article 4.1 – The questions and assignments, peer review

1. The questions and assignments of the tests that make up an examination for a course do not go beyond the sources announced in advance. These sources are, in the main, announced before the start of the course that prepares for the tests of the examination. The precise scope of the material is definitively announced no later than one month before the tests of the examination are held.
2. The questions and assignments of the whole of tests of an examination reflect the material included in the course.
3. The whole of tests in an examination is representative of the study aims in terms of content and form.
4. The questions and assignments of a test are clear and unambiguous, and are asked in such a way, or contain such instructions, that the student can understand how comprehensive and detailed the answers must be.
5. Well in advance of the tests of the examination concerned being held, the Examination Board or examiner announces the way the test will be taken, while respecting the provisos laid out in Article 4.2 of the Teaching and Examination Regulations.
6. Well in advance of a written test being held, the Examination Board or examiner gives the students the opportunity, if possible, to peruse a written sample of a similar test, and also the model answers and the norms on the basis of which the assessment was made.
7. The length of the test is such that examinees have sufficient time, measured according to reasonable criteria, to complete the test.
8. In advance of the examination or test concerned being held, the examiner asks a colleague to check the examination or test with a view to the quality of the examination.

Article 4.2 – Assessment criteria

1. Wherever possible, assessment of written tests, takes place on the basis of previously established model answers and criteria, which can possibly be modified as a result from correcting the tests.
2. The assessment method is sufficiently transparent that the examinees can see how the results of the tests were established.

3. In cases of tests of an examination given and assessed by more than one examiner, the Examination Board ensures that the examiners' assessment is based on the same criteria. If necessary, it shall appoint a supervising examiner for conducting the tests.

Article 4.3 – Determining the grades: rounding off, averaging, passing, grade floor

1. Examinations and tests are assessed with grades on the scale 0.0 - 10.0, accurate to one decimal point, where a 5.5 is the lowest pass grade. *Practical tests may be assessed with a 'pass' or 'fail'*. Also, sufficient results of examinations and tests taken in the context of an international exchange at a foreign university will be displayed with a 'pass'. A programme component has been passed only if the examinations of all courses that are part of that programme component have been passed. Tests assessed with a 'pass' or 'fail' cannot be averaged nor included in the GPA calculation.
2. If grades have to be rounded off and averaged – within a course, or between examination parts or to determine the GPA or the classification – the following rules apply by default:
 - grades are averaged according to the weighted average of the credits, where the average is rounded to one decimal place, which are rounded, so 5.45 is rounded to 5.5, a 6.95 a 7.0 a 5.44 a 5.4, etc.;
 - if examination parts are assessed on the basis of more than one test, then the rule applies that the examination parts are always rounded off to one decimal before subsequent calculations are made.
3. If the examination is assessed on the basis of more than one test, no final grade for the examination will be calculated if one of the test grades is lower than a 5.5. In that case the student has failed the examination. Tests that can be taken only once per academic year, most likely practical tests such as case reports and team assignments, are exempted from this rule.
4. In case the course manual for a particular course holds additional or other rules to those stated under paragraph 2 or 3, these rules are only valid if published at least two months ahead of the date of a test and under written approval of the Examination Board. If these latter provisos are not met the default rules under paragraph 2 or 3 continue to apply.
5. Examination results are registered centrally by the Department for Exam Administration RSM Erasmus University.
6. In derogation from the previous paragraphs of this article, results of examinations and tests taken in the context of an international exchange are established under the authority and responsibility of the foreign university.

Section 5 – The Thesis Trajectory

Article 5.1 – The thesis, the thesis committee and admission to the thesis defence

1. The thesis trajectory is an individual project.
2. The thesis trajectory is assessed by a thesis committee.
3. This thesis committee shall consist of at least two members: a coach and a co-reader. The composition of the thesis committee should furthermore meet the following criteria:
 - a. The members of the thesis committee must be appointed as an examiner by the Examination Board;
 - b. The *coach* must be a member of the academic RSM personnel associated with the department offering the MSc-programme concerned: this includes tenured and tenure track staff as well as PhD candidates and untenured lecturers as long as they are appointed as an examiner. Furthermore, an exception can be made for former faculty members or PhD candidates who were associated with the department offering the MSc programme concerned: they may continue to act as coach after the termination of the employment contract for a maximum of one year. Hence, all other examiners including external faculty (from other EUR schools or other universities) may act as co-reader only;
 - c. The *co-reader* is preferably a member of the academic RSM personnel associated with another MSc programme than the one with which the coach is associated;
 - d. At least one of the two members must be a tenured or tenure track faculty member. Hence, pairs consisting exclusively of PhD-candidates and/or untenured lecturers are not allowed.
 - e. Coach and co-reader are allowed to be members of the same department offering the MSc Programme, under the additional requirement that (co-)promotors are not allowed to sit on a thesis committee with their PhD students, and job appraisers are not allowed to form a

committee with job appraisees without a PhD degree. The Thesis Coordinator of the MSc programme shall submit a list of the internal thesis committees to the Examination Board for endorsement via ec@rsm.nl;

- f. At the request of a student an internal or external expert may be temporarily appointed as a co-reader of a thesis committee. This person must meet the following requirements: a completed PhD, or a university master's degree with demonstrable extensive experience in performing scientific research. This examiner may act as co-reader only;
 - g. The coach shall have principal responsibility for the coaching and activities relating to the thesis. The co-reader shall offer advice at critical times during the thesis trajectory (for example evaluating the final thesis proposal, the research design, approval of the thesis);
 - h. The coach and co-reader jointly give an endorsement to a student for applying for admission to the thesis defence on the basis of the thesis report at hand.
4. The assessment of the thesis trajectory is based on the thesis report and the oral thesis defence in front of the thesis committee.
The thesis committee shall assess the thesis trajectory immediately after the defence in compliance with article 5.2. The assessment is based on the assessment matrix. The assessment matrix must be filled in by the thesis committee within three working days after the oral defence. The assessment shall be unanimous. All members of the thesis committee should take part in the assessment. In case one of the members is unexpectedly unable to attend the assessment, the department involved will provide for replacement.
5. At a student's request the Examination Board may derogate from the provisions of the foregoing paragraphs of Article 5.1.

Article 5.2 – Establishment of the final exam

1. On behalf of the Examination Board the Head of the Student Administration establishes the results of the final exam, in accordance with the TER of the programme and the R&G of the Examination Board, provided the student has passed all programme components of the degree programme as mentioned in article 2.3 of the TER, unless:
 - the Examination Board decided that the final exam also includes its own investigation into the knowledge, understanding and skills of the student;
 - in accordance with article 7.11 of the law, on the student's request, the Examination Board has granted postponing of the establishment of the final exam until a moment determined by the Examination Board.
2. The Head of Student Administration may establish administrative rules for the application for the final exam. These rules must be approved by the Examination Board and must be timely and adequately disclosed.

Article 5.3 – the certificate, the transcript and the supplement

1. To show that the final exam has been passed, the Examination Board awards a certificate, after by or on behalf of the Executive Board has been stated that the procedural requirements for the issuance have been met.
2. On a transcript, which constitutes a part of the certificate, the examination parts belonging to the final exam are stated.
3. The certificate is accompanied by a supplement in accordance with the agreed European standard format.
4. The certificate, the transcript and the supplement are signed by the chairman or the substitute chairman of the Examination Board.
5. On behalf of the Examination Board the Head of the Student Administration shall be responsible for issuing the certificate, the transcript and the supplement to the student in person, unless the student opts for receiving the documents from the Examination Board at the official graduation ceremony.

Article 5.4 – Classifications 'cum laude' and 'summa cum laude'

1. If the examinee has shown exceptional skill in the final exam, this may be stated on the certificate with the words 'cum laude' or 'summa cum laude'.
2. The classification 'cum laude' will be awarded if the student has fulfilled at least the following conditions:

- a. the average of the grades for the examinations (thesis trajectory included) under the Dutch grading system, as displayed on the list of grades, weighted on the basis of the credits, is an 8.25 or higher, and
 - b. the grade for the examination of the thesis trajectory is at least an 8.0;
 - c. no more than one examination or test has been taken more than once (this applies from cohort 2013-2014 onwards)
3. The classification 'summa cum laude' will be awarded if the student has fulfilled at least the following conditions:
- a. the average of the grades for the examinations (thesis trajectory included) under the Dutch grading system, as displayed on the list of grades, weighted on the basis of the credits, is an 9.0 or higher, and
 - b. the grade for the examination of the thesis trajectory is at least an 9.0, and
 - c. no examination or test has been taken more than once.
4. A final exam classification is awarded only when the examinations entered on the list of grades that have been graded under the Dutch grading system cover at least two-thirds, as measured in ects, of the total of the study load of the degree programme as stated in the Teaching and Examination Regulations.

Section 6 – Final and implementation provisions

Article 6.1 – Changes in these Rules and Guidelines

No changes will be made that are applicable to the current academic year, unless the interests of students or examinees are, in reason, not thereby prejudiced.

Article 6.2 – Legal force

These Rules and Guidelines have legal force from 1 September 2016.